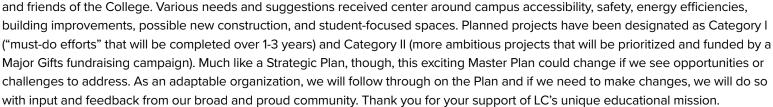




President's Message

Landmark College has grown programmatically over the past decade or so to include bachelor's degree programs, LC Online, a West Coast Success Center, and more. However, we have also improved our flagship campus in Putney, Vermont in many important ways, including new buildings, a turf soccer field, and improved facilities. That said, like most institutions we must do even more to maintain and improve this central location which serves many deserving students. Therefore, LC began its most recent Master Planning process early in 2023. It has been an inclusive effort involving the entire LC community, including students, faculty, staff, trustees,



From the Board of Trustees

The LC Board of Trustees is in place to provide foresight, insight, and oversight to those in charge of running the College. While trustees do not get operational, we do very much enjoy being an active part of strategic and master planning. Therefore, I will tell you that this draft of LC's Master Plan has full support of the Board. Indeed, we are committed to improving the College's physical campus and look forward to completing Category I priorities. Additionally, we will provide our advice and support as the College prioritizes the larger projects in Category II, and look forward to utilizing one of our greatest strengths—fundraising—for a Major Gifts campaign. A strengthened flagship campus environment we feel will help the College grow in many different ways, as we continue to change lives of young learners.



Barbara Epifanio, chair

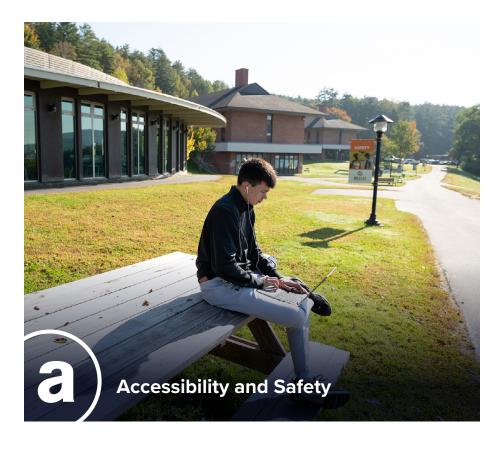
Category I

The College is committed to these essential campus improvement projects. Mainly these should be completed within 1-3 years using the College's annual Capital Budget.

Focus Areas:

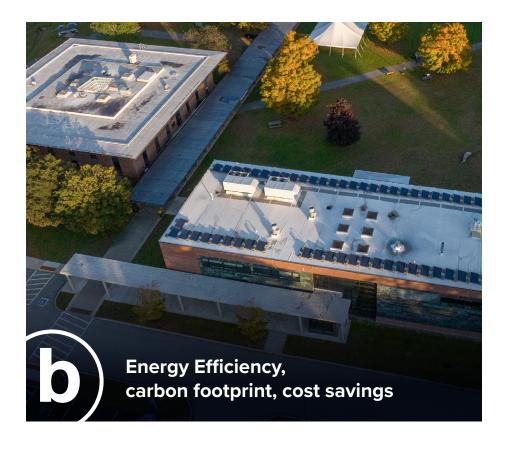
- a Accessibility and Safety
- **b** Energy efficiency, carbon footprint and cost savings
- Improvements, Repairs, Expansions to Learning and Living Environments

Estimated Cost: \$500K to \$2M



Examples of Areas and Aims:

- Elevators
 - · Library elevator installed summer 2023
- FAB elevator improvement
- ▶ Security cameras
- Phase I done; phase II lower campus next
- ▶ Upgrade building ramps as needed
- ▶ Continue to improve bathroom accessibility
- ▶ Improved lighting as needed
- ▶ Expand generators/generator service to more buildings
- ▶ Upper campus to lower campus transition and navigation





- ▶ Improve building "envelopes" for energy efficiencies and savings
- FAB window project
- ▶ Assess and update existing campus heating systems
- ► Consider additional solar panels (on buildings or on new covered parking)
- Lighting
- Expand number of occupancy sensors in buildings
- Update lighting to LED across campus (Efficiency VT is assisting)

- **▶** Academic-based
 - Classrooms
 - Studios and laboratories
- **▶** Student Life-based
 - Residence halls
 - · Common spaces
 - Individual rooms

- ▶ Repair the colonnade
- **▶** Continually improve WiFi
- ▶ Dining Hall expansion/kitchen
- ► Strauch Family Student Center roof replacement

Category II

The College will pursue one or more of these major construction projects dependent upon fundraising and areas of donor interest.

Possible Focus Areas:

- New facility to support students and programming on upper campus?
- Fine Arts Building renovations?
- **Expand the LC Bookstore?**
- Renovate the barn or coffeehouse for student social activity space?
- Baseball/softball field nearby?
- Future President's residence/fundraising programming space?

MAJOR RENOVATIONS OR NEW CONSTRUCTION

Estimated Cost: \$2M to \$20M







New Student Activities Construction on Upper Campus?



Fine Arts Building Renovations?



Bookstore Expansion?



Barn Renovation or Coffeehouse Expansion?



Baseball and Softball Field?



Future President's Residence and Fundraising Space?

MASTER PLANNING

The Process

PHASE 1 (2023):

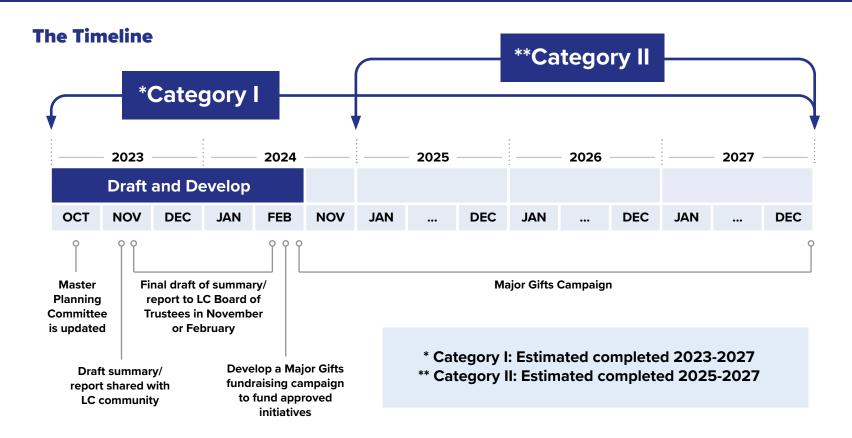
- Solicit input from all LC constituents through open meetings, surveys, etc.
- Set up an MP committee with broad representation

PHASE 2 (2023):

- Run early feedback through the Board of Trustees and gain their feedback.
- Keep the community apprised.
- Arrive at some consensus.

PHASE 3 (2024):

• Get full approval, assessment of funding (budgets and fundraising), set timeline, etc.





How to fund the Plan projects?

- Most objectives will be funded through the yearly capital budgets, over the coming 1-3 years
- Major renovations or new construction will be largely funded through a Major Gifts Campaign (donations)
- At this point we do not anticipate the need to incur any loans/debt

Can LC or will LC set out to achieve ALL the initiatives listed in the Master Plan?

- LC will not be able to accomplish all elements in the Plan, particularly the major renovations/new construction ideas
- We will prioritize the areas and projects within category II

Can the Master Plan change at any point?

- Yes. Like a Strategic Plan, opportunities, challenges, risks may emerge which either accelerate, delay, or cancel an effort. New ideas and needs may arise which require focus. It is a "living" plan.
- Any significant change will be addressed and discussed with all LC constituencies ahead of time

How will the LC community be kept apprised of the priorities, timeline for completion of projects, and decisions about any major projects/major fundraising efforts?

• We will provide routine updates, likely 4 times a year

Have a question or suggestions?

Please email: tiffanykerylow@landmark.edu or alyshagreenslit@landmark.edu

